

Jacob Gemma

From: Ahmed Misba
Sent: 11 April 2019 16:38
To: Alizadeh Anvar: H&F
Cc: Basic Duro (ST); Moodley Nicky: H&F; Hawthorn Ian: H&F; Sterritt Garry; James Vernon; Vilhar Martin (ST)
Subject: RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Hi Anvar

No, the TFL team have not carried this out. Their involvement was due to start in early January with Motts in a workshop meeting. This was not organised as Motts indicated they no longer wanted to do carry out further tasks on this project, a point we discussed at our last meeting.

Since then we have sought other routes to seek the assurances TFL teams require and now we are awaiting the revised Feasibility Report from Motts.

Best Regards
Misba

From: Alizadeh Anvar: H&F
Sent: 11 April 2019 16:29
To: Ahmed Misba
Cc: Basic Duro (ST) ; Moodley Nicky: H&F ; Hawthorn Ian: H&F ; Sterritt Garry ; James Vernon ; Vilhar Martin (ST)
Subject: RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Misba

Thank you for you below note. TfL Commercial teams involvement has been handled by TfL's team not LBHF. From your email below I note that TfL commercial team has not completed their gap analysis yet and I am not clear if TfL's Commercial Team have started the gap analysis process yet. It would have been good if we were informed back in December 2018 that TfL Commercial would be doing a gap analysis and would not provide comments to draft feasibility study.

I will consider your below email as notification that TfL Commercial team and project Delivery Team do not have any comments on the feasibility study and will instruct Mott MacDonald to finalise the feasibility study.

Your team can then obtain any assurance you want from Bam or any other consultant/contractor to satisfy TfL's requirements

Rgds
Anvar

From: Ahmed Misba [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 11 April 2019 15:57
To: Alizadeh Anvar: H&F [[\[REDACTED\]@lbhf.gov.uk](mailto:[REDACTED]@lbhf.gov.uk)]
Cc: Basic Duro (ST) <[\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)>; Moodley Nicky: H&F <[\[REDACTED\]@lbhf.gov.uk](mailto:[REDACTED]@lbhf.gov.uk)>; Hawthorn Ian: H&F [[\[REDACTED\]@lbhf.gov.uk](mailto:[REDACTED]@lbhf.gov.uk)]; Sterritt Garry [[\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]; James Vernon [[\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]; Vilhar Martin (ST) <[\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)>
Subject: RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Hi Anvar,

I think there has been some confusion in how TFL Commercial has been involved or not. To be clear what Mott PM stated in that meeting two weeks ago was incorrect. Whilst our estimating manager did hold a meeting to establish what Mott had produced, the impression that everything they have produced was to a sufficient level for the estimating team to build up a detailed cost estimate is far from the truth. So it was not a simple case of filling in the blanks as stated.

TFL commercial would need to carry out a thorough gap analysis exercise to be able to produce detailed comments sheet and what would that really achieve? We have already identified areas we need to look into to reduce risks in terms buildability and programme and this we were planning to obtain from BAM. Presumably, Mott would need to bring in a contractor and we would be paying for their fee as well.

BAM are ready to start on this but we put them on hold until Mott produce their revised Feasibility Report. Mott should not be delaying this because they are waiting to hear from our commercial team. Their report is needed urgently.

Best regards
Misba

From: Alizadeh Anvar: H&F <[REDACTED]@lbhf.gov.uk>
Sent: 10 April 2019 13:45
To: James Vernon [REDACTED]@tfl.gov.uk>
Cc: Ahmed Misba [REDACTED]@tube.tfl.gov.uk>; Basic Duro (ST) <[REDACTED]@tfl.gov.uk>; Moodley Nicky: H&F [REDACTED]@lbhf.gov.uk>; Hawthorn Ian: H&F [REDACTED]@lbhf.gov.uk>; Sterritt Garry [REDACTED]@tfl.gov.uk>
Subject: RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Vernon,

A risk reduction meeting was held yesterday. Mott MacDonald are waiting to receive what other items Atkins is not in agreement first before they update the assessment which was finalised 4 months ago because Atkins said they agreed with everything apart from the outer chain leaf. I have asked Atkins to come back to me in writing to confirm if there are any other issues they wish to raise.

The changes so far will impact change the load assessment and it will impact the content of the feasibility study as [REDACTED]

[REDACTED] However, Motts is waiting to receive comments from TfL commercial so that they can update feasibility study in one go.

Please advise when we should expect comments from TfL's commercial on the draft feasibility study.

Rgds
Anvar

Anvar Alizadeh
Project Manager
Hammersmith Bridge Refurbishment/Strengthening

Transport & Highways
London Borough of Hammersmith & Fulham
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Director: Mahmood Siddiqi

From: James Vernon [mailto: [REDACTED]@tfl.gov.uk]
Sent: 10 April 2019 10:49
To: Alizadeh Anvar: H&F < [REDACTED]@lbhf.gov.uk>
Cc: Ahmed Misba < [REDACTED]@tube.tfl.gov.uk>; Basic Duro (ST) < [REDACTED]@tfl.gov.uk>
Subject: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Anvar,
Further MML's Early Warning regarding pedestrian loading; Has an Early Warning meeting been called?

The lack of knowledge regarding this issue is preventing TfL's ability to programme the whole project and employ Bam to complete their estimates.

Regards
Vernon

From: James Vernon
Sent: 08 April 2019 11:55
To: Anvar Alizadeh
Cc: Ahmed Misba
Subject: MML's Early Warning 16

Anvar,
Could you advise what MML are doing to correct their defect regarding the pedestrian Loading?

Have they advised of any timescales when the corrections will be completed?

Regards
Vernon

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