

## Jacob Gemma

---

**From:** Ahmed Misba  
**Sent:** 11 April 2019 16:38  
**To:** Alizadeh Anvar: H&F  
**Cc:** Basic Duro (ST); Moodley Nicky: H&F; Hawthorn Ian: H&F; Sterritt Garry; James Vernon; Vilhar Martin (ST)  
**Subject:** RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Hi Anvar

No, the TFL team have not carried this out. Their involvement was due to start in early January with Motts in a workshop meeting. This was not organised as Motts indicated they no longer wanted to do carry out further tasks on this project, a point we discussed at our last meeting.

Since then we have sought other routes to seek the assurances TFL teams require and now we are awaiting the revised Feasibility Report from Motts.

Best Regards  
Misba

---

**From:** Alizadeh Anvar: H&F  
**Sent:** 11 April 2019 16:29  
**To:** Ahmed Misba  
**Cc:** Basic Duro (ST) ; Moodley Nicky: H&F ; Hawthorn Ian: H&F ; Sterritt Garry ; James Vernon ; Vilhar Martin (ST)  
**Subject:** RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Misba

Thank you for you below note. TfL Commercial teams involvement has been handled by TfL's team not LBHF. From your email below I note that TfL commercial team has not completed their gap analysis yet and I am not clear if TfL's Commercial Team have started the gap analysis process yet. It would have been good if we were informed back in December 2018 that TfL Commercial would be doing a gap analysis and would not provide comments to draft feasibility study.

I will consider your below email as notification that TfL Commercial team and project Delivery Team do not have any comments on the feasibility study and will instruct Mott MacDonald to finalise the feasibility study.

Your team can then obtain any assurance you want from Bam or any other consultant/contractor to satisfy TfL's requirements

Rgds  
Anvar

---

**From:** Ahmed Misba [[mailto: \[REDACTED\]@tube.tfl.gov.uk](mailto: [REDACTED]@tube.tfl.gov.uk)]  
**Sent:** 11 April 2019 15:57  
**To:** Alizadeh Anvar: H&F [REDACTED]@lbhf.gov.uk>  
**Cc:** Basic Duro (ST) < [REDACTED]@tfl.gov.uk>; Moodley Nicky: H&F < [REDACTED]@lbhf.gov.uk>; Hawthorn Ian: H&F [REDACTED]@lbhf.gov.uk>; Sterritt Garry [REDACTED]@tfl.gov.uk>; James Vernon [REDACTED]@tfl.gov.uk>; Vilhar Martin (ST) < [REDACTED]@tfl.gov.uk>  
**Subject:** RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Hi Anvar,

I think there has been some confusion in how TFL Commercial has been involved or not. To be clear what Motts PM stated in that meeting two weeks ago was incorrect. Whilst our estimating manager did hold a meeting to establish what Mott had produced, the impression that everything they have produced was to a sufficient level for the estimating team to build up a detailed cost estimate is far from the truth. So it was not a simple case of filling in the blanks as stated.

TFL commercial would need to carry out a thorough gap analysis exercise to be able to produce detailed comments sheet and what would that really achieve? We have already identified areas we need to look into to reduce risks in terms buildability and programme and this we were planning to obtain from BAM. Presumably, Mott would need to bring in a contractor and we would be paying for their fee as well.

BAM are ready to start on this but we put them on hold until Mott produce their revised Feasibility Report. Mott should not be delaying this because they are waiting to hear from our commercial team. Their report is needed urgently.

Best regards  
Misba

---

**From:** Alizadeh Anvar: H&F <[REDACTED]@lbhf.gov.uk>  
**Sent:** 10 April 2019 13:45  
**To:** James Vernon [REDACTED]@tfl.gov.uk>  
**Cc:** Ahmed Misba [REDACTED]@tube.tfl.gov.uk>; Basic Duro (ST) <[REDACTED]@tfl.gov.uk>; Moodley Nicky: H&F [REDACTED]@lbhf.gov.uk>; Hawthorn Ian: H&F [REDACTED]@lbhf.gov.uk>; Sterritt Garry [REDACTED]@tfl.gov.uk>  
**Subject:** RE: MML's Early Warning 16 ; Risk Mitigation Meeting ?

Vernon,

A risk reduction meeting was held yesterday. Mott MacDonald are waiting to receive what other items Atkins is not in agreement first before they update the assessment which was finalised 4 months ago because Atkins said they agreed with everything apart from the outer chain leaf. I have asked Atkins to come back to me in writing to confirm if there are any other issues they wish to raise.

The changes so far will impact change the load assessment and it will impact the content of the feasibility study as [REDACTED]

[REDACTED] However, Motts is waiting to receive comments from Tfl commercial so that they can update feasibility study in one go.

Please advise when we should expect comments from Tfl's commercial on the draft feasibility study.

Rgds  
Anvar

Anvar Alizadeh  
Project Manager  
Hammersmith Bridge Refurbishment/Strengthening

Transport & Highways  
London Borough of Hammersmith & Fulham  
Tel: 020 – [REDACTED]  
Mobile [REDACTED]  
Email: [REDACTED]@lbhf.gov.uk  
Web: [www.lbhf.gov.uk](http://www.lbhf.gov.uk)  
Director: Mahmood Siddiqi

---

**From:** James Vernon [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]  
**Sent:** 10 April 2019 10:49  
**To:** Alizadeh Anvar: H&F <[\[REDACTED\]@lbhf.gov.uk](mailto:[REDACTED]@lbhf.gov.uk)>  
**Cc:** Ahmed Misba <[\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)>; Basic Duro (ST) <[\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)>  
**Subject:** MML's Early Warning 16 ; Risk Mitigation Meeting ?

Anvar,  
Further MML's Early Warning regarding pedestrian loading; Has an Early Warning meeting been called?

The lack of knowledge regarding this issue is preventing TfL's ability to programme the whole project and employ Bam to complete their estimates.

Regards  
Vernon

---

**From:** James Vernon  
**Sent:** 08 April 2019 11:55  
**To:** Anvar Alizadeh  
**Cc:** Ahmed Misba  
**Subject:** MML's Early Warning 16

Anvar,  
Could you advise what MML are doing to correct their defect regarding the pedestrian Loading?

Have they advised of any timescales when the corrections will be completed?

Regards  
Vernon

\*\*\*\*\*

The contents of this e-mail and any attached files are confidential. If you have received this email in error, please notify us immediately at [postmaster@tfl.gov.uk](mailto:postmaster@tfl.gov.uk) and remove it from your system. If received in error, please do not use, disseminate, forward, print or copy this email or its content. Transport for London excludes any warranty and any liability as to the quality or accuracy of the contents of this email and any attached files.

Transport for London is a statutory corporation whose principal office is at 55 Broadway, London, SW1H 0DB. Further information about Transport for London's subsidiary companies can be found on the following link: <http://www.tfl.gov.uk/corporate/about-tfl/>

Although TfL have scanned this email (including attachments) for viruses, recipients are advised to carry out their own virus check before opening any attachments, as TfL accepts no liability for any loss, or damage which may be caused by viruses.

\*\*\*\*\*

---

Do it online at [www.lbhf.gov.uk](http://www.lbhf.gov.uk)

Help us keep your council tax bill down and protect spending on vital public services - use our website to find information, view your account, make payments, apply for services and report problems.

New - create an account - Want to manage your council tax, benefits claim or parking permits online? Create an account now at [www.lbhf.gov.uk/myaccount](http://www.lbhf.gov.uk/myaccount)

---

If you have received this email in error, please delete it and tell the sender as soon as possible. You should not disclose the contents to any other person or take copies.

All emails you send over the internet are not secure unless they have been encrypted. For further details, please see: [www.getsafeonline.org/protecting-yourself](http://www.getsafeonline.org/protecting-yourself)

---

Click [here](#) to report this email as SPAM.

---

Do it online at [www.lbhf.gov.uk](http://www.lbhf.gov.uk)

Help us keep your council tax bill down and protect spending on vital public services - use our website to find information, view your account, make payments, apply for services and report problems.

New - create an account - Want to manage your council tax, benefits claim or parking permits online? Create an account now at [www.lbhf.gov.uk/myaccount](http://www.lbhf.gov.uk/myaccount)

---

If you have received this email in error, please delete it and tell the sender as soon as possible. You should not disclose the contents to any other person or take copies.

All emails you send over the internet are not secure unless they have been encrypted. For further details, please see: [www.getsafeonline.org/protecting-yourself](http://www.getsafeonline.org/protecting-yourself)

---