

**Hill Lee**

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**From:** [REDACTED]  
**Sent:** 30 November 2015 18:53  
**To:** 'Andrew Byrne'  
**Subject:** RE: Uber - David Plouffe  
**Attachments:** Palestra map and directions.pdf

Hi Andrew,

I have sent out a meeting invite and a map with directions attached.

On arrival at reception if David asks for me I will come down and collect him.

Kind regards

[REDACTED]

[REDACTED] | Executive Assistant to Leon Daniels  
**Transport for London** | Surface Transport | Palestra |  
11th Floor - Zone R4 | 197 Blackfriars Road | Southwark | SE1 8NJ

[REDACTED] | Tel: [REDACTED] | Auto: [REDACTED]



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**From:** [REDACTED]  
**Sent:** 30 November 2015 17:53  
**To:** 'Andrew Byrne'  
**Cc:** Taylor Lisa  
**Subject:** RE: Uber - David Plouffe

Hi Andrew,

That's great – glad it works for David and no need for apologies I fully understand!!

I will send out a meeting invite. Will it just be David? Just so I can let our reception know.

Kind regards

[REDACTED]

[REDACTED] | Executive Assistant to Leon Daniels  
**Transport for London** | Surface Transport | Palestra |  
11th Floor - Zone R4 | 197 Blackfriars Road | Southwark | SE1 8NJ

[REDACTED] | Tel: [REDACTED] | Auto: [REDACTED]



**From:** Andrew Byrne [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** 30 November 2015 14:10  
**To:** [REDACTED]  
**Subject:** Re: Uber - David Plouffe

Hey [REDACTED]

That works for us. Can we book it in the diary please? At Palestra House?

Thanks very much for all your help! And sorry for being so awkward.  
A

On 27 November 2015 at 21:37, [REDACTED] <[REDACTED]> wrote:

Hi Andrew,

Apologies for the delay in getting back to you.

Would Thursday 10<sup>th</sup> December at 4:30pm work?

[REDACTED]

[REDACTED] | Executive Assistant to Leon Daniels

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[REDACTED] | Tel: [REDACTED] | Auto: [REDACTED]



**From:** Andrew Byrne [mailto:[REDACTED]]  
**Sent:** 25 November 2015 15:58

**To:** [REDACTED]  
**Subject:** Re: Uber - David Plouffe

Hi [REDACTED] - apols for being slow trying to juggle diary.

Neither of those work for David, I'm afraid. He hasn't arrived on Weds and is seeing the US Ambassador on Thursday first thing. Are there any other slots later on Thursday?

On 25 November 2015 at 15:55, [REDACTED] <[REDACTED]> wrote:

Hi Andrew,

Does the slot below work for David?

An additional slot has become available on Thursday 10 December at 9am.

Please confirm.

Many thanks

[REDACTED]

[REDACTED] | Executive Assistant to Leon Daniels

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[REDACTED] | Tel: [REDACTED] | Auto: [REDACTED]



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**From:** [REDACTED]  
**Sent:** 24 November 2015 16:58  
**To:** 'Andrew Byrne'  
**Subject:** RE: Uber - David Plouffe

Hi Andrew,

Would Wednesday 9 December (8:30-9:30am) work for David?

[REDACTED]

[REDACTED] | Executive Assistant to Leon Daniels

**Transport for London** | Surface Transport | Palestra |

11th Floor - Zone R4 | 197 Blackfriars Road| Southwark|SE1 8NJ

[REDACTED] | Tel: [REDACTED] | Auto: [REDACTED]



**From:** Andrew Byrne [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** 24 November 2015 13:18  
**To:** [REDACTED]  
**Subject:** Re: Uber - David Plouffe

Thanks for getting back to me, [REDACTED]. Unfortunately, David is only in town on the 9th and 10th of December. Does Leon have no availability at all on those dates? We can be flexible, I think.

A

On 24 November 2015 at 12:03, [REDACTED] <[REDACTED]> wrote:

Dear Andrew,

Apologies for the delay in getting back to you.

Leon's diary is heavily congested at the moment and the only slot that I can offer you for a meeting is Wednesday 2 December (4.30-5.30pm), then we will be looking at the New Year.

Please confirm if this date works for you, if not I can provide you with some dates in January.

Kind regards

[REDACTED]

[REDACTED] | Executive Assistant to Leon Daniels

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11th Floor - Zone R4 | 197 Blackfriars Road | Southwark | SE1 8NJ

[REDACTED] | Tel: [REDACTED] | Auto: [REDACTED]



**From:** Andrew Byrne [mailto:[REDACTED]]  
**Sent:** 19 November 2015 17:03  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** Re: Uber - David Plouffe

[REDACTED] - thank you for getting back to me swiftly.

David would be delighted to meet Leon - when is he free on the 9th and 10th?

Andrew

On 18 November 2015 at 11:48, [REDACTED] > wrote:

Dear Andrew,

Thank you for your email. Unfortunately Mike has a very heavily committed diary until Christmas and so will be unable to meet with David on either the 09 or 10 December. However, Leon Daniels, MD of Surface Transport would be happy to meet with him and so I have copied in his PA, [REDACTED], to this email so that you can liaise directly with her.

Again, apologies we are unable to arrange a meeting with David and Mike at this time.

Many thanks

Kind Regards

[REDACTED]

[REDACTED]

**PA to Commissioner's Office**

14th floor, Windsor House

42-50 Victoria Street

London, SW1H 0TL

**From:** Andrew Byrne [mailto:[REDACTED]]

**Sent:** 17 November 2015 13:01

**To:** Brown Mike (Commissioner)

**Subject:** Uber - David Plouffe

Commissioner,

Congratulations again on relatively recent appointment.

I wanted to let you know that David Plouffe - Uber's Global Head of Strategy, is in London on 9th and 10th of December. With so much happening in the London private hire market we would really appreciate the opportunity to introduce the business and explore how we can work together.

We would absolutely be flexible on those days and work around your schedule.

Of course, very happy to discuss.

Andrew

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**Andrew Byrne**  
Public Policy UKIN

m: [REDACTED] | e: [REDACTED] | w: [www.uber.com](http://www.uber.com)

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